# The Economic Impacts of a Terrorist Attack on the U.S. Commercial Aviation System 

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## I. INTRODUCTION

Apart from major changes in the nation's defense posture, we now know that the economic effects of the September 11, 2001, terrorist attacks were relatively short-term in their impact. This corroborates the idea that shortterm impact studies of hypothetical attacks can be useful to policy makers allocating limited resources as they evaluate the benefits (costs avoided) of various defensive measures. Here we consider the short-term economic costs of an attack on the U.S. commercial air system. Much is now known about the post-September 11 performance of the air travel industry: It took several years to recover. However, a full accounting of the economic costs has, to our knowledge, never been undertaken. Nevertheless, a careful analysis of the after-effects of the events of September 11 are useful in estimating the economic impacts of another attack. We have a particular type of attack in mind, an attack using a shoulder-borne missile launcher to bring down a plane close to an airport on take-off or landing. This can be protected against by installing and maintaining missile deflectors on all commercial aircraft (MANPADS, i.e. Man-portable Air Defense Systems). Because this would be costly, the key question is whether the avoided costs of disruption to the national airline system following a successful attack would justify the expense. The aim of this paper is to shed light on this issue.

This paper summarizes our work on quantifying the economic impacts of a hypothetical terrorist attack on the U.S. commercial air transport system. Wherever possible, we draw on data from the post-September 11 experience. We apply IMPLAN®, a 509 -sector input-output model of the U.S. economy for 2001, available from the Minnesota IMPLAN Group, Inc. (MIG). Much of our work (Gordon, Moore, II, and Richardson 2005) has focused on estimating spatially disaggregated economic impacts, but a national model is more relevant in this case. The state-by-state airline revenue losses are particularly difficult to estimate in light of the geographically dispersed nature of airline carriers and related infrastructure and vendors.

We model a seven-day shut-down of the entire U.S. commercial air transportation system, followed by a two-year period of recovery, using the post-September 11 experience of the system as a basis for our analysis. Our overall loss estimates for the two years range from $\$ 248$ billion to $\$ 394$ billion. Most of these impacts are post-shut down losses incurred during the recovery period.

## II. PREVIOUS STUDIES

We are aware of only two other relevant precursor attempts to model substantial disruption of the commercial U.S. air transport system. Balvanyos and Lave (2005) estimated consumer surplus losses from an air travel shut down and reported that the estimated loss would be as much as $\$ 2$ billion per day.

Santos and Haimes (2004) published results from an input-output impact simulation of a 10 -percent U.S. air transport system shutdown associated with $\$ 12$ billion in direct effects. These authors derived input-output multipliers of 1.2 (Type I) and 3.6 (Type II) for the U.S., and used these to estimate a range of total losses from $\$ 14.2$ billion to $\$ 43$ billion for the year.

## III.. APPROACH AND ASSUMPTIONS

Our approach differs from the two cited studies in several respects. Most important of these is our treatment of the aftereffects of the attack. Our assumptions and procedures are listed here. These are deliberately conservative.
> There is an initial seven-day shutdown of the entire commercial air system.
> We only estimated demand-induced effects. We assumed no supplyside effects. Freight shipments should recover quickly. Business travelers, for the most part, will find and engage in productive activities that substitute for air travel. They will remain at work and perform other tasks.
$>$ For losses following the seven-day-shutdown period, we assumed that air freight transport ( 20 percent of total air revenues) resumes immediately at its pre-attack levels Passenger travel, on the other hand, takes a considerable length of time to recover because of fear, caution and other psychological effects. This is especially true for leisure travelers, whose trips are easily postponable or for which many can find ground-based substitutes. Business travelers who fly more
regularly will return to flying sooner. Becker and Rubinstein (2004) argue that fear is a fixed cost so that the average fixed costs of fear will decline as the number of trips increase

To simulate the impacts of the shut-down, we set final demand for IMPLAN sector \#391, ("air transportation") to zero. This eliminates all passenger and freight traffic. We did not consider any additional ancillary costs associated with the re-routings that occur as the system is shut down.

To simulate the gradual, post-shutdown return to normal traffic, we gathered data on the monthly air passenger losses (domestic as well as international trips) for the 24 months following September 11, 2001 (see Table 1). We then estimated polynomial trends for each type of air travel from historical data and used these to project what the monthly passenger volumes would have been had there not been an attack on September 11. The differences between projected and actual were assumed to be the monthly air travel losses (see Figure 1).

Next, we estimated air traveler expenses for average person-trips for domestic as well as international travel (see Table 2). These estimates were derived from data provided by the Travel Industry Association of America (2005).

Final demand losses add up to $\$ 1,231$ per domestic person-trip and are distributed over the IMPLAN expenditure sectors as shown (airline tickets, ground transportation, accommodations, food, gifts and shopping, and amusement). Corresponding losses per international person-trip are \$2,325.

Table 3 shows estimates of final demand losses for the three periods (the seven-day shutdown, the remainder of year 1, and all of year 2) for both types of passenger traffic and for the major expenditure sectors . These are derived by applying the expenditures per passenger to one-half of the predicted trip losses on the assumption that most passengers took roundtrips, in which case two boardings are associated with each trip expenditure. IMPLAN's multipliers were then applied to these direct effects.

These losses were offset by increases in consumption of telecommunication services, to simulate the substitution of teleconferencing for face-to-face business meetings. The question of whether telecommunications and travel
are substitutes or complements is unresolved. It is reasonable to expect that some telecommunications would be used to substitute for travel in the event of a shutdown of the nation's airports. However, we found no usefully identifiable data on these effects. Instead, we assumed a five percent increase in telecommunications final demand in the seven days of the air system shut down, followed by a slow return (i.e. decline) to pre-shutdown telecommunications demand over the next twenty-four months.

## IV. RESULTS

We also calculated values for both Type I and Type II multipliers. The latter calculation is based on the IMPLAN Social Accounting Matrix (SAM), and incorporates a minor modification of the way that household incomes are assessed relative to the procedure IMPLAN calculates other multipliers. Applying these two results make it possible to bracket low-end and high-end impacts.

Type I effects are the direct effects from Table 3 and indirect effects consisting of losses by suppliers and vendors in the associated expenditure sectors. Type II multipliers add the induced effects of reduced spending by households with members employed in any of the directly or indirectly affected industries. Both sets of results are shown in Table 4.

For the seven-day shut-down, we predict system losses ranging from \$13.5 billion to $\$ 21.3$ billion, depending on the choice of multipliers. The higher bound approximates Balvanyos and Lave's (2005) cost estimates of \$2 billion per day. Balavanyos and Lave take a different approach to this question, estimating costs in terms of changes in consumer surplus. The principal finding in our analysis is that up to 95 percent of the total impact of the attack is likely to occur in the post-shut-down period (this finding makes speculation about the length of the shutdown less important, e.g. whether seven days or four days as after 9/11). We estimate that net system losses over the entire two-year period would range from $\$ 248.8$ billion to $\$ 393.7$ billion. These total loss estimates capture the economic consequences that would follow an attack, but exclude the costs associated with the loss of life and the replacement cost of aircraft that would be incurred as the result of an attack.

## V. CONCLUSIONS

The estimated cost of deploying countermeasures (man-portable air defense systems [MANPADS]) to the threat of shoulder-launched missiles to the U.S. airline fleet range from $\$ 10$ billion to $\$ 100$ billion, depending on the technology and objectives involved (O'Sullivan, 2005). The initial cost of equipping U.S. commercial fleet of approximately 6,800 aircraft range from $\$ 10$ billion to $\$ 20$ billion, based on estimates of about $\$ 1$ million to $\$ 3$ million per plane. However, this is not the principal cost of countermeasures. Some countermeasures deteriorate quickly and must be replaced frequently. As a result, these systems include extensive logistics, refurbishment, training, and maintenance requirements that might impose additional costs of $\$ 5$ billion to $\$ 10$ billion per year (USDHS, 2004).

We find large loss estimates associated with a shut-down of U.S. airports, primarily because of long-term reductions in air travel demand similar to those observed following the nation-wide airport shut-down prompted by the events of September 11, 2001. We expect that this drop in demand would be repeated following a subsequent shut-down, but it might also occur in response to the circumstances that might prompt a shut-down, such as a successful MANPADS attack. When compared to the estimated costs of MANPADS countermeasure deployment, the deployment of countermeasures may be justified for a wide range of attack probabilities as low as 0.3.

Estimating the full costs of a major disruption in any large industry is a challenging task. Where we have needed to make assumptions, our choices have erred on the conservative side. However, , the input-output methodology we use to estimate economic impacts does not accommodate many of the substitutions that economic agents can find when they have time to investigate the adjustments available to them. Our conservative modeling assumptions help to counter this limitation.

## VI. REFERENCES

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Table 1. Number of Monthly Air Passengers, 1999-2004

| Year | Type | January | February | March | April | May | June | July | August | September | October | November December |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1999 | Domestic | 41,036,190 | 40,719,445 | 49,893,855 | 48,297,891 | 48,166,998 | 50,899,806 | 53,705,361 | 52,182,372 | 44,613,266 | 49,501,618 | 47,908,281 | 46,286,717 | 573,211,800 |
|  | International | 9,960,297 | 8,879,168 | 11,210,638 | 10,455,436 | 10,859,652 | 11,708,162 | 12,957,704 | 13,127,099 | 10,860,605 | 10,924,093 | 10,158,967 | 9,869,726 | 130,971,547 |
|  | Monthy total | 50,996,487 | 49,598,613 | 61,104,493 | 58,753,327 | 59,026,650 | 62,607,968 | 66,663,065 | 65,309,471 | 55,473,871 | 60,425,711 | 58,067,248 | 56,156,443 | 704,183,347 |
| 2000 | Domestic | 41,557,193 | 43,729,534 | 52,990,192 | 50,354,369 | 52,325,210 | 54,724,492 | 55,621,547 | 54,515,661 | 46,398,645 | 50,958,213 | 49,659,124 | 47,075,544 | 599,909,724 |
|  | International | 10,192,898 | 9,860,251 | 11,958,099 | 11,643,945 | 12,024,434 | 13,083,128 | 14,231,008 | 13,968,466 | 11,709,233 | 11,195,364 | 10,554,355 | 10,868,254 | 141,289,435 |
|  | Monthly total | 51,750,091 | 53,589,785 | 64,948,291 | 61,998,314 | 64,349,644 | 67,807,620 | 69,852,555 | 68,484,127 | 58,107,878 | 62,153,577 | 60,213,479 | 57,943,798 | 741,199,159 |
| 2001 | Domestic | 44,109,939 | 43,180,235 | 53,058,085 | 50,794,947 | 51,122,786 | 53,473,441 | 55,805,088 | 56,405,712 | 30,546,484 | 40,290,718 | 40,691,635 | 40,901,001 | 560,380,071 |
|  | International | 11,000,962 | 9,738,886 | 12,013,455 | 11,581,797 | 11,502,673 | 12,722,468 | 13,726,350 | 13,728,413 | 8,184,100 | 7,455,906 | 7,558,632 | 8,915,944 | 128,129,586 |
|  | Monthly total | 55,110,901 | 52,919,121 | 65,071,540 | 62,376,744 | 62,625,459 | 66,195,909 | 69,531,438 | 70,134,125 | 38,730,584 | 47,746,624 | 48,250,267 | 49,816,945 | 688,509,657 |
| 2002 | Domestic | 38,557,639 | 38,644,502 | 48,500,814 | 45,437,855 | 47,127,122 | 49,277,700 | 51,256,869 | 51,315,219 | 40,275,540 | 48,378,381 | 45,185,895 | 50,021,864 | 553,979,400 |
|  | International | 9,286,653 | 8,411,103 | 10,709,653 | 9,614,915 | 10,156,679 | 11,259,303 | 12,171,349 | 12,306,136 | 9,739,036 | 9,886,525 | 9,312,268 | 10,437,949 | 123,291,569 |
|  | Monthly total | 47,844,292 | 47,055,605 | 59,210,467 | 55,052,770 | 57,283,801 | 60,537,003 | 63,428,218 | 63,621,355 | 50,014,576 | 58,264,906 | 54,498,163 | $\underline{60,459,813}$ | 677,270,969 |
| 2003 | Domestic | 43,342,568 | 41,465,828 | 50,387,896 | 47,364,610 | 49,413,135 | 52,541,303 | 56,144,210 | 54,320,947 | 44,575,728 | 50,347,404 | 47,456,128 | 50,132,111 | 587,491,868 |
|  | International | 10,212,099 | 8,739,037 | 10,119,337 | 8,751,524 | 9,212,897 | 10,832,970 | 12,304,750 | 12,532,510 | 9,875,102 | 10,059,026 | 9,803,950 | 10,882,026 | 123,325,228 |
|  | Monthly total | 53,554,667 | 50,204,865 | 60,507,233 | 56,116,134 | 58,626,032 | 63,374,273 | 68,448,960 | 66,853,457 | 54,450,830 | 60,406,430 | 57,260,078 | 61,014,137 | $\underline{ } 710,817,096$ |
| 2004 | Domestic | 44,158,311 | 45,660,468 | 54,563,833 | 53,653,714 | 53,338,190 | 57,289,444 | 59,997,823 | 57,726,626 | 47,905,667 | 54,476,781 | 51,945,573 | 52,770,682 | 633,487,112 |
|  | International | 10,699,049 | 9,763,902 | 11,499,015 | 11,257,596 | 11,359,680 | 12,612,501 | 14,065,609 | 13,638,885 | 10,860,263 | 11,067,822 | 10,382,041 | 11,529,836 | 138,736,199 |
|  | Monthly total | 54,857,360 | 55,424,370 | 66,062,848 | 64,911,310 | 64,697,870 | 69,901,945 | 74,063,432 | 71,365,511 | 58,765,930 | 65,544,603 | 62,327,614 | 64,300,518 | 772,223,311 |

1
Source: Bureau of Transportation Statistics, U.S. Department of Transportation


Source: Calculations by the authors.
Figure 1. Forecasts of Monthly Domestic and International Air Passengers

Table 2. Passenger Air Travel Expenditures by Major Sector

| Domestic Travel |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Economic Sector | \$ per Party ${ }^{1}$ | Persons per Party ${ }^{2}$ | \$ per Person | Percentage |
| Airline Tickets | \$455 | 1.4 | \$325 | 26.39\% |
| Transportation | \$272 |  | \$194 | 15.78\% |
| Accommodations | \$394 |  | \$281 | 22.85\% |
| Food | \$243 |  | \$174 | 14.10\% |
| Gifts/Shopping | \$230 |  | \$164 | 13.34\% |
| Amusement | \$130 |  | \$93 | 7.54\% |
| Total | \$1,724 |  | \$1,231 | 100.00\% |
| International Travel |  |  |  |  |
| Economic Sector | \$ per Party ${ }^{3}$ | Persons per Party ${ }^{4}$ | \$ per Person | Percentage |
| Airline Tickets ${ }^{5}$ | -- | -- | \$667 | 28.67\% |
| Transportation | \$413 | 1.56 | \$265 | 11.38\% |
| Accommodations | \$1,005 | 1.47 | \$684 | 29.41\% |
| Food | \$391 | 1.58 | \$247 | 10.63\% |
| Gifts/Shopping | \$455 | 1.56 | \$291 | 12.51\% |
| Amusement | \$290 | 1.69 | \$172 | 7.40\% |
| Total | \$2,554 |  | \$2,325 | 100.00\% |

Source: Maplesden, Helen, et al. (2002) "Expenditure Patterns of Travelers in the U.S.," 2002 edition. Travel Industry Association of America: Washington, DC.

Notes: 1. Aggregate 'Average Trip Spending' on Air from Table 14 (p.45), excluding N/A entries
2. 'Average Trip Party Size' for Business Travelers from Table 3 (p.22)
3. Aggregate 'Average Trip Spending' on Business from Table 28 (p.78), excluding N/A entries. This is for Air-transportation.
4. Proportions of ‘Average Trip Party Size’ for 'International Travelers’ calculated from Table 25 (p.74)
5. The average ticket price per person is assumed as $\$ 1,000$ for international airline tickets. We use $66.7 \%$ of this value to account for the share of tickets that may have been purchased abroad. See: http://www.lawa.org/lax/statistics/tcom-1201.pdf

Table 3. Final Demand Losses (and Gains) from Terrorist Attacks (\$millions)

| Reductions: Domestic Passengers(M) ${ }^{1}$ | Reductions: International Passengers(M) ${ }^{1}$ | IMPLAN <br> Sector | Sector Description | \$ per Domestic <br> Passenger | \$ per International Passenger | All Domestic Travel (\$M) | All International Travel (\$M) | Total Travel (\$M) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| First Seven Days ${ }^{2}$ |  |  |  |  |  |  |  |  |
| $4.63{ }^{4}$ | $1.12{ }^{4}$ | 391 | Air Transportation | -- | -- | -- | -- | -1,873.12 |
|  |  | 392~395 | Other Transportations | 194.29 | 264.58 | -900.15 | -297.53 | -1,197.68 |
|  |  | 479~480 | Accommodations | 281.43 | 683.96 | -1,303.89 | -769.15 | -2,073.04 |
|  |  | 405, 481 | Food | 173.57 | 247.11 | -804.18 | -277.88 | -1,082.06 |
|  |  | 408~412 | Gifts/Shopping | 164.29 | 290.91 | -761.16 | -327.15 | -1,088.30 |
|  |  | 475~478 | Amusement | 92.86 | 172.04 | -430.22 | -193.47 | -623.69 |
|  |  |  | Sub-Total Losses | 906.43 | 1658.60 | -4,199.59 | -1,865.18 | -7,937.89 |
|  |  | 422 | Telecommunications ${ }^{3}$ | -- | -- | -- | -- | 167.22 |
|  |  |  | Net Losses | 906.43 | 1,658.60 | -4,199.59 | -1,865.18 | -7,770.67 |
| Remainder of the First Year |  |  |  |  |  |  |  |  |
| $48.003^{4}$ | $14.294^{4}$ | 391 | Airline Tickets | 325.00 | 666.67 | -15,600.85 | -9,529.11 | -25,129.96 |
|  |  | 392~395 | Other Transportations | 194.29 | 264.58 | -9,326.22 | -3,781.79 | -13,108.02 |
|  |  | 479~480 | Accommodations | 281.43 | 683.96 | -13,509.31 | -9,776.27 | -23,285.58 |
|  |  | 405, 481 | Food | 173.57 | 247.11 | -8,331.88 | -3,532.05 | -11,863.93 |
|  |  | 408~412 | Gifts/Shopping | 164.29 | 290.91 | -7,886.15 | -4,158.22 | -12,044.36 |
|  |  | 475~478 | Amusement | 92.86 | 172.04 | -4,457.39 | -2,459.15 | -6,916.54 |
|  |  |  | Sub-Total Losses | 1,231.43 | 2,325.27 | -59,111.80 | -33,236.60 | -92,348.40 |
|  |  | 422 | Telecommunications ${ }^{3}$ | -- | -- | - | -- | 15,258.83 |
|  |  |  | Net Losses | 1,231.43 | 2,325.27 | -59,111.80 | -33,236.60 | -77,089.58 |
| Second Year |  |  |  |  |  |  |  |  |
| $25.642^{4}$ | $12.469^{4}$ | 391 | Airline Tickets | 325.00 | 666.67 | -8,333.73 | -8,312.83 | -16,646.56 |
|  |  | 392~395 | Other Transportations | 194.29 | 264.58 | -4,981.92 | -3,299.09 | -8,281.01 |
|  |  | 479~480 | Accommodations | 281.43 | 683.96 | -7,216.46 | -8,528.44 | -15,744.90 |
|  |  | 405, 481 | Food | 173.57 | 247.11 | -4,450.76 | -3,081.22 | -7,531.99 |
|  |  | 408~412 | Gifts/Shopping | 164.29 | 290.91 | -4,212.66 | -3,627.47 | -7,840.12 |
|  |  | 475~478 | Amusement | 92.86 | 172.04 | -2,381.07 | -2,145.27 | -4,526.34 |
|  |  |  | Sub-Total Losses | 1,231.43 | 2,325.27 | -31,576.60 | -28,994.32 | -60,570.92 |
|  |  | 422 | Telecommunications ${ }^{3}$ | -- | -- | -- | -- | 4,795.63 |
|  |  |  | Net Losses | 1,231.43 | 2,325.27 | -31,576.60 | -28,994.32 | -55,775.29 |

Notes: 1. The reduction in passengers was calculated by multiplying $7 / 31$ by the monthly passenger volume for August 2001.
2. Losses of during a seven-day interruption in service ( $1.9178 \%$ of one year) estimated based on a reduction in final demand in the IMPLAN air transportation sector (\#391).
3. We assume final demand for Telecommunications services increases by $5 \%$ during the 7 days shutdown and then decreaseds linearly, month-to-month, over the next two years.
4. Because all passengers are assumed to board with round-trip tickets, we applied one-half of reported air passenger trips to the cost/trip estimates.

| 7 Days <br> Economic Sector | IMPACTS |  |  | Type I <br> Multipliers | IMPACTS |  | $\begin{gathered} \hline \text { Type (II) } \\ \text { SAM } \end{gathered}$ <br> Multipliers |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Direct | Indirect | Total |  | Induced | Total |  |
| First Seven Days |  |  |  |  |  |  |  |
| Air Transportation ${ }^{1}$ | -1,873 | -1,685 | -3,558 | 1.8995 | -1,922 | -5,480 | 2.9256 |
| Other Transportations | -1,198 | -1,042 | -2,239 | 1.8696 | -1,162 | -3,402 | 2.8402 |
| Accommodations | -2,073 | -1,169 | -3,242 | 1.5639 | -1,861 | -5,103 | 2.4616 |
| Food | -1,082 | -892 | -1,974 | 1.8246 | -1,171 | -3,146 | 2.9071 |
| Gifts/Shopping | -1,088 | -694 | -1,783 | 1.6380 | -1,139 | -2,921 | 2.6842 |
| Amusement | -624 | -344 | -968 | 1.5513 | -640 | -1,608 | 2.5782 |
| Telecommunications ${ }^{2}$ | 167 | 90 | 257 | 1.5372 | 126 | 383 | 2.2891 |
| Seven-Day Totals | -7,771 | -5,736 | -13,507 | 1.7139 | -7,770 | -21,277 | 2.7381 |
| Remainder of the First Year |  |  |  |  |  |  |  |
| Airline Tickets | -25,130 | -22,604 | -47,734 | 1.8995 | -25,785 | -73,519 | 2.9256 |
| Other Transportations | -13,108 | -11,399 | -24,507 | 1.8696 | -12,722 | -37,229 | 2.8402 |
| Accommodations | -23,286 | -13,131 | -36,417 | 1.5639 | -20,902 | -57,319 | 2.4616 |
| Food | -11,864 | -9,783 | -21,647 | 1.8246 | -12,843 | -34,490 | 2.9071 |
| Gifts/Shopping | -12,044 | -7,684 | -19,728 | 1.6380 | -12,601 | -32,329 | 2.6842 |
| Amusement | -6,917 | -3,813 | -10,730 | 1.5513 | -7,102 | -17,832 | 2.5782 |
| Telecommunications ${ }^{2}$ | 15,259 | 8,198 | 23,456 | 1.5372 | 11,472 | 34,928 | 2.2891 |
| First-Year Totals | -77,090 | -60,216 | -137,306 | 1.7592 | -80,484 | -217,790 | 2.8252 |
| Second Year |  |  |  |  |  |  |  |
| Airline Tickets | -16,647 | -14,973 | -31,620 | 1.8995 | -17,081 | -48,701 | 2.9256 |
| Other Transportations | -8,281 | -7,201 | -15,482 | 1.8696 | -8,037 | -23,519 | 2.8402 |
| Accommodations | -15,745 | -8,879 | -24,624 | 1.5639 | -14,133 | -38,757 | 2.4616 |
| Food | -7,532 | -6,211 | -13,743 | 1.8246 | -8,154 | -21,897 | 2.9071 |
| Gifts/Shopping | -7,840 | -5,002 | -12,842 | 1.6380 | -8,202 | -21,044 | 2.6842 |
| Amusement | -4,526 | -2,496 | -7,022 | 1.5513 | -4,648 | -11,670 | 2.5782 |
| Telecommunications ${ }^{2}$ | 4,796 | 2,576 | 7,372 | 1.5372 | 3,605 | 10,977 | 2.2891 |
| Second-Year Totals | -55,775 | -42,185 | -97,960 | 1.7473 | -56,650 | -154,610 | 2.7720 |
| Total Two-Year Losses | -140,636 | -108,137 | $-248,773$ | 1.7525 | -144,904 | -393,676 | 2.7993 |

Table 4. Simulation Results (\$millions)

Notes: 1. Losses of during a seven-day interruption in service (1.9178\% of one year) estimated based on a reduction in final demand in the IMPLAN air transportation sector (\#391).
2. We assume final demand for Telecommunications services increases by $5 \%$ during the 7 days shutdown and then decreaseds linearly, month-to-month, over the next two years.

